

Value-added statement

| | 2015 R000's | 2014* R000's |
|---|------------------|-----------------|
| Cash derived from revenue | 2 574 937 | 2 913 540 |
| Paid to suppliers for materials and services | 1 984 677 | 2 001 342 |
| Cash value added | 590 260 | 912 198 |
| Interest received | 11 271 | 2 146 |
| Total wealth created | 601 531 | 914 344 |
| Distributed as follows: | | |
| Employees | | |
| Administration | 139 066 | 183 465 |
| Production | 203 579 | 279 338 |
| Sales | 102 100 | 151 252 |
| | 444 745 | 614 055 |
| Providers of capital | | |
| Interest paid on borrowings | 58 158 | 62 908 |
| Dividend to shareholders | 43 434 | 7 164 |
| | 101 592 | 70 072 |
| Monetary exchanges with government | | |
| Taxation (including customs and excise duty) | 149 227 | 114 748 |
| PAYE | 56 298 | 83 537 |
| VAT | 34 750 | 42 867 |
| Incentives | (30 249) | (39 456) |
| | 210 026 | 201 696 |
| (Utilised in operations)/retained to develop future growth | (154 832) | 28 521 |
| Total wealth distributed | 601 531 | 914 344 |

Value added is a measure of the wealth that the Group has created in its letting, manufacturing and distribution operations by adding value to the cost of its raw materials and services purchased.

The statement above shows how that wealth was created, and also how it was shared between employees and the providers of funds to the Group.

The statement takes into account the amounts retained and reinvested in the Group for the replacement of assets and the development of future operations.

| Distribution of wealth | | 2015 | 2014* |
|-------------------------------|-----|--------|-------|
| Employees | (%) | 73,9 | 67,1 |
| Government | (%) | 34,9 | 22,1 |
| (Utilised)/Retained | (%) | (25,7) | 3,1 |
| Lenders | (%) | 9,7 | 6,9 |
| Shareholders | (%) | 7,2 | 0,8 |
| | | 100,0 | 100,0 |

* Restated, see note 32.